

RESEARCH ON ECONOMIC POLICY IMPLEMENTATION & MANAGEMENT  
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| <b>Name:</b>                         | MAURO NAPODANO   |
| <b>Date of birth:</b>                | November 12, 1961  |
| <b>Nationality:</b>                  | Italian  |
| <b>Qualifications:</b>               | Master Degree in Business and Economics (summa cum laude) University of Rome   |
| <b>Languages:</b>                    | Italian (mother tongue) English (fluent) French (excellent) Spanish (good)   |
| <b>Countries of work experience:</b> | Ghana, Brazil, Moldova, Albania, Slovenia, Ukraine, Poland, Armenia, Georgia, Azerbaijan, Belarus, Mongolia, India, China, Vietnam, Laos, Thailand, Bolivia, Venezuela, Senegal, Tunisia, Eritrea, Namibia, Zambia, Tanzania, Zimbabwe, Mozambique, Azerbaijan, Kazakhstan, Turkmenistan |
| <b>Professional experience:</b>      |  |
| <b>1990 – present</b>                | Independent Consultant associate of REPIM  |
| <b>1993 – 1994</b>                   | DG1 European Commission  |
| <b>1988 – 1989</b>                   | ESCAP/UNIDO (UN Regional Commission for Asia and the Pacific)  |
| <b>1987 – 1988</b>                   | IMI Group – investment banking   |

**Mauro Napodano** has significant experience in Public Finance Management, with over 20-year experience, providing advisory services to Governments in developing and transition countries on Medium Term Expenditure Framework (MTEF) and Sector Wide Approach (SWAP). He has attended training on the application of PEFA methodology delivered by the PEFA Secretariat.

He has lead local teams in programme policy and expenditure reviews and public investment analysis in Egypt, Ghana, Brazil, Georgia, Mongolia, Azerbaijan and Albania Sectors included education, health, environment and tourism. In 2009 he was: (i) in Ghana as PFM expert in the EC Mid-Term Review of EC Strategy, focusing on donor budget support; (i) in Egypt where he piloted the introduction of an MTEF in Ministry of Education, helping the Ministry of Finance to define a work-plan for the roll out of the exercise to all ministries. In Albania he has recently written hands-on Guides for the Ministries of Education and Youth, Sport and Tourism for their budget preparation process. Each Guide is designed to facilitate the MTBP preparation in each line ministry and includes practical explanations, with regards to defining policy goals, objectives, standards, outputs & activities and, clear examples of core performance indicators related to the policy area/programme.

Highlights of Mr. Napodano's career in the field of public finance are presented below.

Albania – Sector Guides for Budget Preparation. As part of the Supporting the Ministry of Finance, Line Ministries and the Department for Strategy and Donor Coordination for Strategic Plans Development, the Implementation of Medium Term Budget Program, Public Investment and Monitoring Project produced Sector Guide for Ministries of Education and Youth, Sport and Tourism and coached the Ministry team in budget preparation

Ghana – PFM expert in the EC Mid-Term Review of EC Strategy, focusing on donor budget support

Georgia – Assisting Ministries of Health and Finance to strengthen their MTEF system. Activities included training on process and definitions, assistance on the preparation of portfolio budget statements and program policy reviews and budgeting

Brazil – Advisor to Ministry of Finance on Public Investment Management. This comprised of Review of the Public Investment Plan under the National PPI/PAC programs; a Study on international best practice for Public Investment Management (focus on Europe) and Proposal for a revised process of the Brazilian Public Investment Management focused on performance, away

from simple administrative compliance.

Mongolia – Public Expenditure Management Advisor in Ministry of Education. Activities include defining procedures and coordinating analysis on budget submissions (both recurrent and capital expenditures) as a pilot for the introduction of a performance-based MTEF (Medium Term Expenditure Framework).

EU12 Member States – supporting International Development Cooperation Departments in Ministries of Foreign Affairs and Finance in designing their national donor strategies toward developing and in-transition countries

Albania – MTPB Implementation 2006-08. Support the Ministries of Education, Health and Public Works, to define an expenditure strategy in the framework of the Medium-Term Budget Programme Setting out policy and objectives, and identifying related programme outputs and associated expenditures; review of the existing expenditure programme; and preparation of the sector expenditure strategy.

Albania – MTEF Implementation 2002-04. Support the Ministry of Education to define sector expenditure programme areas in the framework of the Medium-Term Expenditure Framework.

Azerbaijan – PRSP. Preparation of the 2005-2008 Financial Plan of the State Programme for Poverty Reduction and Economic Development (local PRSP)

Georgia – Public Financial Management Assessment for the Food Safety Programme (The EC budgetary support programme). The assessment covered all the major PFM functions, including budget preparation and execution

Albania – Advisor to the Council of Ministers' Office and then the Ministry of European Integration to establish a monitoring system to track the implementation progress of the Government's action plan, in line with PRSP and consistent with the resource framework as defined in the Medium Term Budget Programme.

Azerbaijan and Turkmenistan – Evaluation of Country Strategy. Member of a 3-person team conducting an evaluation of the EC's Country Strategy for in order to inform the preparation of the EC's new strategy.

Ukraine, Moldova, Belarus – Member of the Tacis Monitoring Team in Kiev, responsible for the monitoring and evaluation of Tacis projects in Ukraine, Moldova and Belarus. Sectors: banking and financial services 1998-2000.

Armenia – Tacis Action Programme. Mission to Armenia for the preparation of the Tacis 1995 Action Programme.

World Bank – Member of the Budget Program and Review Division's Operations Team for budget evaluation and review of the Bank's programs. Determined a budget methodology for resource allocations to Economic and Sector Works (ESW), the second most important service of the Bank after lending operations

DG1 European Commission – Various Missions

- Missions to Georgia, Azerbaijan and Armenia for the identification of the economic sectors to be supported by Tacis and preparation of Indicative Programmes for 1993-1995.
- Mission to Azerbaijan to coordinate the sectoral experts and prepare the Action Programme 1993-1994
- Two Missions to Belarus to coordinate the sectoral experts and prepare the Action Programmes for 1993 and 1994. In the second mission he was directly responsible for the identification and design of the SME programme aiming at the creation of regional centres for the support of private sector entrepreneurs. The local counterpart was the Anti-Monopoly Committee
- Missions to Kazakhstan and Tajikistan for the preparation of 1995 Action Programmes.